

Board of Directors March 18, 2020



Welcome & Introductions



Consent Agenda

- Approval of March 18, 2020 Agenda
- Approval of January 15, 2020 Board Minutes

Proposed Board Resolution: The Board accepts the items on the Consent Agenda.



President's Report

Board Reelection

• Proposed Board Resolution: The Board elects Olga Feldman, Jose Torres-Vega and Bill Ojile to a second three-year term effective immediately following the termination of their first three-year term.

Approval of Advocacy Committee Charter

• Proposed Board Resolution: The Board approves the charter of the Advocacy Committee

Board Committee Membership

• Proposed Board Resolution: The Board appoints Olga Feldman to the Finance Committee and Mary Beth Susman to the Governance Committee.

Committee Chairs

 Proposed Board Resolution: The Board appoints _____ as chair of the Advocacy Committee and _____ as chair of the Governance Committee.



Public Comment



Finance Committee Report

- Compliance Update Deferred to future meeting
- Year-To-Date (January 2020) Financials
- COVID –19 Impact
- Capital Investments
- Bank Debt
- Check Signing
- Staffing



FY20 Year-to-Date Results

(000's)

| | Actual | Budget | Variance | %Variance |
|----------------------|-----------------|-----------|----------|-----------|
| Revenues | \$ 27,915 \$ | 27,743 \$ | 172 | .6% |
| Expenses | 26,394 | 27,494 | (1,100) | (4.0%) |
| Net Operating Income | 1,521 | 249 | 1,272 | NM |



FY20 Year-to-Date Revenues

(000's)

| | Actual | Budget | Variance | %Variance |
|-----------------------------------|--------------|--------------|-----------|-----------|
| Medicaid | \$ 7,519 | \$ 7,211 | \$ 308 | 4.3% |
| State Funding | 9,750 | 9,883 | (134) | (1.4%) |
| Mill Levy | 7,954 | 7,944 | 10 | 0.1% |
| Grants | 2,124 | 2,073 | 51 | 2.5% |
| Individual Insurance/Room & Board | 551 | 609 | (58) | (9.5%) |
| Billing Fees/Donations/Other | 18 | 23 | (5) | NM |
| Total Revenues | \$ 27,915 | \$ 27,743 | \$ 172 | .6% |



FY20 Year-to-Date Revenues

(000's) 7/1/19 to 1/31/20

| | Actual | | Budget | Variance | %Variance |
|----------------------|-------------|----|--------|-----------|-----------|
| Agency Services | \$ 1,638 | \$ | 1,404 | \$ 234 | 16.7% |
| Residential | 3,983 | | 3,800 | 183 | 4.8% |
| Life Essentials | 188 | | 394 | (206) | (52.3%) |
| State SLS | 807 | | 917 | (110) | (12.0%) |
| Mill Levy Management | 258 | | 282 | (24) | (8.5%) |
| Mill Levy Programs | 5,092 | | 4,899 | 194 | 3.9% |



FY20 Year-to-Date Revenues

(000's)

| | Α | ctual | Budget | | Variance | | %Variance |
|----------------------------------|----|-------|--------|-------|----------|-------|-----------|
| EI – Service Coordination | \$ | 1,972 | \$ | 2,103 | \$ | (132) | (6.2%) |
| Non-El Clinical | | 79 | | 64 | | 15 | NM |
| EI – Internal Direct Services | | 2,044 | | 2,156 | | (112) | (5.2%) |
| EI – External Direct Services | | 2,604 | | 1,797 | | 807 | 44.9% |
| EI – Admin | | 50 | | 61 | | (11) | NM |



FY20 Year-to-Date Revenues

(000's)

| | Actual | Budget | Variance | %Variance |
|----------------------|----------|----------|----------|-----------|
| FSSP | \$ 1,212 | \$ 1,073 | \$ 139 | 13.0% |
| Service Coordination | 2,570 | 2,539 | 31 | 1.2% |
| HAV | 2,124 | 2,073 | 51 | 2.5% |
| Momentum | 2,346 | 2,523 | (177) | (7.0%) |
| TSP | 879 | 1,507 | (628) | (41.7%) |



FY20 Year-to-Date Select Expenses

(000's)

| | Actual | Budget | Variance | %Variance | Full Year Budget |
|------------------------|--------------|--------------|---------------|-----------|---------------------|
| Direct Client Expenses | \$ 12,753 | \$ 12,903 | \$ (150) | (1.2%) | 22,297 |
| Staff Expenses | 10,886 | 11,423 | (537) | (4.7%) | 19,819 |
| Purchased Services | 478 | 776 | (298) | (38.4%) | 1,288 |
| Overhead | 1,799 | 2,172 | (373) | (17.2%) | 3,737 |
| Total Expenses | \$ 26,394 | \$ 27,494 | \$ (1,100) | (4.0%) | 47,495 |
| Net Operating Income | \$ 1521 | \$ 249 | \$ 1,272 | NM | 505 |



Proposed Board Resolution: The Board accepts the January 31, 2020 financial statements as presented.



Financial Impacts of Services Disruptions Background

- Our staff is actively looking at ways to support clients/providers
- To do so we need to maintain staff and supports
- Have rapidly deployed remote staffing supports
- Supply chains are limited for critical IT materials





Financial Impacts of Services Disruptions Revenues/Cash Flows

- Direct Services and case/care management most staff costs are cost reimbursable by VA, State, Denver
- LSS Host Homes currently stable
- TCM billing for Service Coordination/EI some risk as we realign to remote activities
 - TCM billing issues



Financial Impacts of Services Disruptions Revenues/Cash Flows

- High level of pass through expenses = revenues
- Reduced volume of direct services by El Providers
- Reduced client interactions will slow funds to clients (for now)
 - HAV
 - Momentum/TSP
 - Family Support
 - State SLS
 - Mill Levy (Special projects and client/family assistance)





Financial Impacts of Services Disruptions Overhead

- Overhead, technology and occupancy costs are stable/required
- Will add IT capacity when we have ability to do so
- Overhead and administrative rates will increase as direct costs slow
- Impact will reduce surplus and cause some loss in cash flows and accounting performance



Capital Investments



Proposed Board Resolution:

The Board approves incurrence of up to \$800,000 of additional debt to finance computers, work stations or other furnishings for a term of up to 48 months at an interest rate of up to 5% and authorizes Shari Repinski or John Wetherington to finalize other specific terms with the lender.



Proposed Board Resolution:

The Board approves an increase in RMHS' line of credit to \$1,000,000 and authorizes Shari Repinski or John Wetherington to finalize other specific terms with the lender.



Proposed Board Resolution:

The Board authorizes existing authorized check signers to individually approve checks or similar payments up to and including \$10,000.



Staffing



Executive Director's Report

- Strategic Priority 1: Case Management
- Strategic Priority 2: Enhance Services
- Strategic Priority 3: Agile/Adaptable
- Legislative Update



New Business/Announcements



Adjournment